

# CALL FOR APPLICATIONS



The Robert Wood Johnson  
**CLINICAL SCHOLARS  
PROGRAM**

**Deadline: February 15, 2006**

## PROGRAM OVERVIEW

(Please refer to specific sections for complete detail.)

### Purpose

The *Robert Wood Johnson Clinical Scholars Program*® fosters the development of leaders who will transform health and health care in this country. These future leaders will be equipped to work with communities and to conduct innovative research as a result of the didactic and experiential learning they receive at each of four training sites.

### Eligibility Criteria (page 10)

To be eligible, physicians must:

- Be committed to a career consonant with the program's purposes and priorities.
- Be highly regarded by those responsible for their clinical training.
- Plan to complete the clinical requirements of their residency/fellowship training by the date of entry into the program (except for surgeons). Scholars may not hold appointments as subspecialty fellows during their tenure in the program.
- Be U.S. citizens or permanent residents.

**We are committed to a program that embraces racial, ethnic, gender and disciplinary diversity, and we encourage applications from candidates with diverse backgrounds.**

### Total Awards

Up to 28 scholars will be selected in 2006 for appointments beginning in 2007. Stipends currently range from \$48,000 to \$50,000 per year, depending on the training site.

### Deadlines

- **February 15, 2006**—Deadline for receipt of applications.
- **April 7, 2006**—Interviews must be completed.
- **June 15–July 15, 2006**—Notification of acceptance.
- **July 1, 2007**—Entry of scholars into the program at participating universities.

### How to Apply (page 12)

*This program accepts paper applications only.*

Forms and instructions may be obtained by contacting one of the participating universities or the National Program Office:

Sally Schroeder, *Deputy Director*

Robert Wood Johnson Clinical Scholars Program

Phone: (650) 566-2337

E-mail: [rwjcspadmin@stanford.edu](mailto:rwjcspadmin@stanford.edu)

<http://rwjcsp.stanford.edu>

## THE PROGRAM

The Robert Wood Johnson Foundation (RWJF) has a history of investments that seek to build and maintain a strong and diverse leadership and workforce in health and health care, as well as to help develop specific fields.

The *Robert Wood Johnson Clinical Scholars Program* fosters the development of leaders who will transform health and health care in this country. These future leaders will be equipped to work with communities and to conduct innovative research as a result of the didactic and experiential learning they receive at each of the four carefully chosen training sites. The program's new focus emphasizes community-based research and leadership training.

Community-based participatory research refers to collaboration with communities to: 1) define a research issue; 2) develop a research strategy; 3) design research instruments; and 4) work with the community to recruit subjects and collect data (primary data collection). This also involves ongoing feedback to the community as the data are analyzed.

The goal of the program is the integration of scholars' clinical training with skills in program development and research methodology to help them find solutions for issues in public policy, community health and health services research. To achieve this, the program offers graduate-level study and research as part of a university-based postresidency training program. The time taken may vary depending on the institution, but is usually two years. To enhance their research productivity, selected scholars in the cohort entering in 2007 will be eligible for a third year of support.

Four participating institutions will be recruiting scholars to begin their programs in July 2007. These institutions are: the University of California, Los Angeles; the University of Michigan; the University of Pennsylvania; and Yale University.

Although their programs vary in design and emphasis, each institution has developed a core structure that introduces scholars to the basic disciplines and methods used in health care research and each offers formal coursework possibly leading to an additional academic degree.

Scholars are expected to complete graduate-level research projects in their priority areas. To date, scholars have conducted studies in diverse health-related fields, such as problems of health care delivery and financing, clinical decision-making, biomedical ethics, medical history and health care policy. Each scholar is supervised jointly by the director of the *Robert Wood Johnson Clinical Scholars Program* at the participating university and by faculty preceptors from the scholar's chosen priority area. Up to 20 percent of a scholar's time typically is spent in maintaining clinical skills.

Scholars will have a unique opportunity to interact with the medical leaders who serve on the program's National Advisory Committee (NAC). The program will assign each scholar a NAC mentor, who will discuss career development and other issues, to complement the mentors at the participating university. The NAC mentors will meet with the scholars in person at the program's annual meetings, and will be available throughout the year as required.

Over the past 30 years, the program has trained almost 1,000 physicians from varied disciplines, many of whom have become national leaders in health and health care. Former scholars are currently involved in academic medicine, government and medical practice. Many are developing and managing health care institutions and delivery systems in a variety of public and private settings; others are contributing to the formulation, conduct and evaluation of health-related public policy, or continue active research careers on important topics in health and medical care.

## PARTICIPATING UNIVERSITIES

### University of California, Los Angeles, School of Medicine

Robert H. Brook, M.D., Sc.D., *Co-Director*

Carol M. Mangione, M.D., M.S.P.H., *Co-Director*

Kenneth C. Wells, M.D., M.P.H., *Co-Director*

The Robert Wood Johnson Clinical  
Scholars Program

University of California, Los Angeles

911 Broxton Plaza

Los Angeles, CA 90024

Phone: (310) 794-2268

E-mail: [csp@mednet.ucla.edu](mailto:csp@mednet.ucla.edu)

[www.hscenter.ucla.edu/csp/home](http://www.hscenter.ucla.edu/csp/home)

Over the course of two or three years, Robert Wood Johnson Clinical Scholars at UCLA receive intensive training participating in health and health care issues and methods of creating changes at community, practice and policy levels. The curriculum is based on a social, behavioral and community conceptual framework that combines didactic and experiential teaching methods. Scholars

are expected to build on their own talents, as well as those of their mentors and diverse community partners, in order to become agents for improving health and health care. Scholars spend their first year in intensive, community-based learning and project development, followed by advanced project completion and elective work. Scholars also learn health services research methods, including theory, study design, and data analysis; fundamentals in health policy; biostatistics; scientific writing; and the application of these skills to conduct original research and to change health policy. Scholars also participate in clinical programs at the UCLA Medical Center, Harbor UCLA Medical Center, King Drew Medical Center, the Veterans Administration Hospitals at Brentwood, Sepulveda and Wadsworth, or their affiliated community programs. UCLA seeks and encourages applicants who are interested in coupling rigorous evaluation and research with skill and interest in enacting community and policy change. Advanced elective experiences are available in supervised policy placements in Washington, D.C., and the use of media to improve community health, building on the diverse media resources in Los Angeles. The community partners for the UCLA program are: Behavioral Health Services, Carson-Wilmington Community Advisory Board, Healthy African-American Families, L.A. County Department of Mental Health, L.A. County Department of Health Services, Los Angeles Unified School District, Mid-Valley Family Health Center, QueensCare, UCLA Health System, Venice Family Clinic, and the Veterans Administration.

### University of Michigan Medical School

Joel D. Howell, M.D., Ph.D., *Director*  
Rodney A. Hayward, M.D., *Co-Director*  
The Robert Wood Johnson Clinical  
Scholars Program  
University of Michigan  
6312 Medical Science Building 1  
1150 West Medical Center Drive  
Ann Arbor, MI 48109-0604  
Phone: (734) 647-4844  
E-mail: [csp@umich.edu](mailto:csp@umich.edu)  
[www.med.umich.edu/csp/](http://www.med.umich.edu/csp/)

The *Robert Wood Johnson Clinical Scholars Program* at the University of Michigan enables physicians with a wide range of interests to learn how to improve health and health care. Clinical Scholars participate in an integrated, intensive year-long curriculum designed to meet their specific educational needs and to move them efficiently toward research projects in their area of interest. At the conclusion of the first year scholars receive a master's degree in health and health services research. Throughout their fellowship scholars are guided by a mentorship committee of experienced faculty selected specifically for each scholar. Scholars can select their research projects to take advantage of close, long-standing linkages with nearby ongoing community-based research in settings such as the Prevention Research Center, the Detroit Community-Academic Urban Research Center, or many other potential community sites. A culture of collaboration encourages scholars to use the full range of university resources to design policy-relevant multidisciplinary research projects. Scholars work with faculty in the many strong units located within easy walking distance of the

Medical School, such as the School of Public Health, the Institute for Social Research, the VA's Health Services Research Center and the College of Literature, Science and the Arts, as well as other schools and departments.

### **University of Pennsylvania School of Medicine**

Harold I. Feldman, M.D., M.S.C.E.,

*Co-Director*

J. Sanford Schwartz, M.D., *Co-Director*

The Robert Wood Johnson Clinical  
Scholars Program

University of Pennsylvania

13th Floor, Blockley Hall

423 Guardian Drive

Philadelphia, PA 19104-6021

Phone: (215) 573-5536

E-mail: [rwjcspp@cceb.med.upenn.edu](mailto:rwjcspp@cceb.med.upenn.edu)

[www.med.upenn.edu/rwjcspp](http://www.med.upenn.edu/rwjcspp)

The *Robert Wood Johnson Clinical Scholars Program* at the University of Pennsylvania offers scholars master's-level interdisciplinary training guided by strong mentorship and informed by community-based research, to enable them to improve health and health care in community settings. Through a curriculum developed by a team of international researchers drawn from across the University of Pennsylvania, including past Clinical Scholars, current scholars collaborate with faculty throughout the School of Medicine, and from other Penn institutions such as the Leonard Davis Institute of Health Economics, the Wharton School, the Annenberg School for Communication, the Schools of Nursing, Law, Social Work, Education, Arts and Sciences, and Dental Medicine, as well as the Children's Hospital of Philadelphia

and the Philadelphia VA Medical Center.

In addition, scholars initiate research with Penn's community partners, ranging from local health departments and large nonprofit public health organizations, to grassroots direct service and advocacy associations.

Scholars will also benefit from their location on the Penn campus, in the heart of the urban Philadelphia landscape.

### **Yale University School of Medicine**

Harlan M. Krumholz, M.D., *Director*

Elizabeth H. Bradley, Ph.D., *Co-Director*

The Robert Wood Johnson Clinical

Scholars Program

Yale University

333 Cedar Street

P.O. Box 208088

New Haven, CT 06520-8088

Phone: (203) 785-4148

E-mail: [rwjscholars@yale.edu](mailto:rwjscholars@yale.edu)

<http://rwjcspp.yale.edu>

The objective of the *Robert Wood Johnson Clinical Scholars Program* at Yale University is to prepare a select group of physicians to be leaders in improving the nation's health and health care. Scholars are taught to generate knowledge/insights and translate research into action at the local, state and national levels. The Yale program enables scholars to gain competence in clinical and health services research methods, biostatistics, health policy and management, community-based research, and leadership. Through curricular programs that are tailored to their needs, scholars learn to work effectively across disciplines; think creatively and rigorously about health care issues; lead organizational change; participate in policy development; collaborate in projects to improve community

health; and, ultimately, to generate ideas and make scholarly contributions that will improve health and health care. Through long-standing relationships with community organizations in the New Haven area, fostered by Yale faculty and Clinical Scholars alumni, current scholars will have ample opportunities to participate in community-based projects. They will also meet with national leaders involved in health care delivery, including operations, policy-making, advocacy, government and research. Yale University offers rich and varied resources that foster the creation of a unique experience for each scholar, including close linkages with faculty and programs at the School of Medicine and the Schools of Public Health, Nursing, Law, and Management, and the Graduate School.

## ELIGIBILITY CRITERIA

In order to be eligible for the *Robert Wood Johnson Clinical Scholars Program*, physicians may be training in any of the medical/surgical specialties; in addition, they must:

- Be committed to a career consonant with the program's purposes and priorities.
- Be highly regarded by those responsible for their clinical training.
- Plan to complete the clinical requirements of their residency/fellowship training by the date of entry into the program (except for surgeons). In addition, scholars may not hold appointments as subspecialty fellows during their tenure in the program.
- Be U.S. citizens or permanent residents.

Applicants whose stipends will be supported or supplemented by other sources will not be considered.

We are committed to a program that embraces racial, ethnic, gender and disciplinary diversity, and we encourage applications from candidates with diverse backgrounds.

## USE OF FOUNDATION FUNDS

Grants have been made to the four participating universities in accordance with RWJF's regular funding guidelines. Under the program, the universities provide scholars with their stipends and health insurance. Stipends currently range from \$48,000 to \$50,000 per year, depending on the training site. Stipends are set in accordance with policies at the respective institutions, and are comparable to stipends for similar research training positions at each institution. Limited financial support is also available at each university for expenses associated with scholars' research, including travel.

## PROGRAM DIRECTION

Technical assistance, direction and development of core curriculum for the program are provided by Stanford University, which serves as the National Program Office (NPO):

**The Robert Wood Johnson Clinical  
Scholars Program**  
30 Alta Road  
Stanford, CA 94305  
Phone: (650) 566-2337  
Fax: (650) 566-2340  
<http://rwjcsp.stanford.edu>

Responsible staff members at the NPO are:

- Iris Litt, M.D., *Program Director*
- Sally Schroeder, *Deputy Director*
- Marci Palacios, *Program Administrator*

Responsible staff members at the Robert Wood Johnson Foundation are:

- Jeane Ann Grisso, M.D., M.Sc.,  
*Senior Program Officer*
- John Lumpkin, M.D., M.P.H., *Senior Vice President and Director, Health Care Group*
- Constance Pechura, Ph.D.,  
*Senior Program Officer*
- Christine Phares, *Grants Administrator*
- Paul Tarini, *Senior Communications Officer*

## HOW TO APPLY

Physicians who meet the eligibility requirements may download the application forms from the NPO Web site, request application forms by writing to the program director at one of the participating universities. or contact the NPO:

**Sally Schroeder**

**Phone:** (650) 566-2337

**E-mail:** [rwjcspadmin@stanford.edu](mailto:rwjcspadmin@stanford.edu)

The application process begins 18 months before successful candidates start their actual terms as Clinical Scholars. Applications, including onsite interviews at the individual universities, must be completed by April 7 of the calendar year preceding proposed entry into the program. Candidates are encouraged to make inquiries and begin preliminary discussions with program directors prior to this period. On the application form, applicants will be asked to rank their program preference but are encouraged to consider more than one site because of the limited positions available. *Completed application forms must be received at the NPO no later than February 15, 2006, to allow time to arrange and complete interviews by April 7, 2006.*

All applications are reviewed by the *Robert Wood Johnson Clinical Scholars Program* National Advisory Committee. Candidates will be notified of the decision about their applications between June 15 and July 15, 2006. Appointments begin July 1, 2007. RWJF does not provide individual critiques of applications submitted.

Twenty new Robert Wood Johnson Clinical Scholars positions are funded annually by RWJF. The U.S. Department of Veterans Affairs supports eight additional positions each year through VA Medical Centers affiliated with the participating universities. These universities provide all participating scholars with stipends that are comparable to stipends for similar research training positions at each institution.

## NATIONAL ADVISORY COMMITTEE

DAVID P. STEVENS, M.D., *Chair*  
Vice President for Healthcare Improvement  
Association of American Medical Colleges  
Washington, D.C.

ELIZABETH G. ARMSTRONG, Ph.D.  
Director of Education Programs  
Harvard Medical International  
Associate Professor in Pediatrics  
(Medical Education)  
Harvard Medical School  
Boston, Massachusetts

RICHARD H. BELL, Jr., M.D.  
Professor and Chairman  
Department of Surgery  
Northwestern University, Feinberg School  
of Medicine  
Chicago, Illinois

L. D. BRITT, M.D., M.P.H.  
Professor and Chairman  
Department of Surgery  
Eastern Virginia Medical School  
Norfolk, Virginia

DONALD R. COUSTAN, M.D.  
Professor and Chair  
Department of Obstetrics and Gynecology  
Brown University  
Providence, Rhode Island

LARRY CULPEPPER, M.D.  
Professor and Chair  
Department of Family Medicine  
Boston University  
Boston, Massachusetts

CATHERINE D. DEANGELIS, M.D.,  
M.P.H.  
Editor, *Journal of the American Medical Association*  
Editor-in-Chief, Scientific Publications and  
Multimedia Applications  
Chicago, Illinois

MARQUETTA FAULKNER, M.D.  
Professor, Department of Internal Medicine  
Chief, Division of Nephrology  
Meharry Medical College  
Nashville, Tennessee

ELENA FUENTES-AFFLICK, M.D., M.P.H.  
Associate Professor of Pediatrics  
and Epidemiology  
University of California, San Francisco  
San Francisco, California

SIM S. GALAZKA, M.D.  
Professor and Chair  
Department of Family Medicine  
University of Virginia  
Charlottesville, Virginia

GARY L. GOTTLIEB, M.D., M.B.A.  
President  
Brigham and Women's Hospital  
Professor of Psychiatry  
Harvard Medical School  
Boston, Massachusetts

LAWRENCE W. GREEN, Dr.P.H.  
Adjunct Professor, Epidemiology  
and Biostatistics  
University of California,  
San Francisco Medical School  
Director, Social and Behavioral Sciences Program  
UCSF Comprehensive Cancer Center  
San Francisco, California





## ABOUT RWJF

The Robert Wood Johnson Foundation focuses on the pressing health and health care issues facing our country. As the nation's largest philanthropy devoted exclusively to improving the health and health care of all Americans, the Foundation works with a diverse group of organizations and individuals to identify solutions and achieve comprehensive, meaningful and timely change. The Foundation seeks to:

- Assure that all Americans have access to quality health care at reasonable cost.
- Improve the quality of care and support for people with chronic health conditions.
- Promote healthy communities and lifestyles.
- Reduce the personal, social and economic harm caused by substance abuse—tobacco, alcohol and illicit drugs.

For more than 30 years the Foundation has brought experience, commitment and a rigorous, balanced approach to the problems that affect the health and health care of those it serves. When it comes to helping Americans lead healthier lives and get the care they need, the Foundation expects to make a difference in your lifetime. For more information, visit [www.rwjf.org](http://www.rwjf.org).

**Sign up to receive e-mail alerts on upcoming calls for proposals at: <http://subscribe.rwjf.org>**

THE  
ROBERT WOOD  
JOHNSON  
FOUNDATION®

Route 1 and College Road East  
P.O. Box 2316  
Princeton, NJ 08543-2316

